

## Fitch Rates Arabian Centres Company and Sukuk 'BB+

---

Fitch Ratings-London-04 December 2019:

Fitch Ratings has assigned Arabian Centres Company (ACC), a Saudi Arabia-based real estate company, a final Long-Term Issuer Default Rating (IDR) of 'BB+' with a Stable Outlook, and final senior unsecured rating of 'BB+'. At the same time, Fitch has assigned the sukuk trust certificates issued through Arabian Centres Sukuk Limited (ACSL) a final rating of 'BB+', in line with ACC's IDR.

On 26 November 2019, ACC issued USD500 million, 5.375% sukuk trust certificates due in 2024, which constitutes the company's debut international Islamic bond. The final terms of the sukuk are materially in line with Fitch's base case assumptions. ACC is using the proceeds of the issuance, as well as USD1.2 billion of new secured bank loans, to refinance debt, as well as for general corporate purposes.

The ratings reflect a balance of ACC's strong business position with asset concentration and positive, although uncertain, external factors. ACC is the largest retail real estate company in Saudi Arabia (KSA) in the nascent, but growing, Saudi retail mall sector. Occupancy rates are 93% with a diverse tenant base, although there is a concentration of large key account tenants, many of them related parties.

The lease maturity schedule is lumpy and operating environment factors such as the price of oil, government policy and geopolitics can significantly affect the rate and direction of retail growth, which can influence rents and valuations.

The senior unsecured rating reflects an adequate unencumbered asset pool. Although the trust certificates rank below secured creditors' ring-fenced assets, sukuk holders rank pari passu with all unsecured debt. Unencumbered assets constitute 62% of the investment portfolio value, which equates to a strong 4.1x unencumbered asset ratio.

### Key Rating Drivers

**Strong Market Position:** ACC is the largest shopping mall operator in KSA by total gross leaseable area (GLA), holding a 14% market share in the country's four primary cities (the next largest competitor holds 6%), which provides some economies of scale and competitive advantages. The portfolio comprises 21 malls across 10 cities that cover about 60% of the country's population.

Like-for-like occupancy is 93% with footfall, which has grown 8% per year over the past five years, reaching 109 million in financial year to March 2019.

**Cinemas to Bolster Offering:** Management is increasing mid- to high-end food and beverage offerings, as well as entertainment, particularly family-oriented activities and cinemas, to ensure that its shopping centres are destination malls. With the government's prohibition on cinemas now lifted, ACC opened its first cinema in the Mall of Arabia (Jeddah) in August 2019 and will open four more by FYE20. In the medium term, ACC expects to open cinemas in 14 more malls, underlining the importance of cinemas to ACC's strategy.

**Positive Market Dynamics:** Mall penetration is low in KSA, averaging about 0.4 sq m in the four main cities of the country, compared with 1.2 sq m for Dubai and an international benchmark of 1.1 sq m. This should provide ACC with good growth opportunities. The domestic market is benefiting from a young, growing and largely urban population; improved infrastructure and government efforts to diversify the economy; liberalisation of social restrictions; and promotion of tourism, among others. In addition, demand for malls is driven by a cultural inclination towards shopping as entertainment, especially in indoor, air-conditioned shopping centres. E-commerce penetration is also underdeveloped at less than 2%. Nevertheless, oil prices, government policies, and geopolitics can significantly affect the rate and direction of retail growth, which can influence rents and valuations.

**Asset Concentration will Reduce:** The portfolio is dominated by super-regional malls (more than 74,000 sqm), which generate around one-third of revenue, while the top-10 assets produce around 75% of revenue. This means that an issue in one large asset could cause a material fall in occupancy or footfall, adversely affecting revenue and tenant relationships. This concentration will gradually decrease as ACC expands, having opened two malls in September 2019 and two shopping centres and one extension scheduled to open within the next six months. A further five, including two super-regional malls, are planned in the medium term. ACC has procured the land for these projects but no capex has been committed. While the company has an extensive development pipeline, which will be the main driver of growth, committed capex is low at around 4% of the portfolio value.

**Diverse Tenants, but Key Account Concentration:** With more than 4,100 stores, 1,100 brands and a balance of international and local retailers, there is good diversity across the malls. However, there is a concentration of key accounts, which are large retail companies leasing multiple retail units across ACC's portfolio. Financial difficulty with a key account could significantly affect rental income. This was evident in 2017 and 2018 when a difficult retail market led to a contraction in like-for-like total revenue despite the objective of rental stability from contractual leases. The concentration of key tenant accounts is characteristic of the Saudi retail market, given the high

degree of franchise companies in the retail sector.

**Related-Party and Rental Forbearance Risks:** ACC maintains long-term relationships with key accounts (averaging seven years), who help maintain good occupancy rates and pre-lettings. In turn, ACC provides material discounts to them. Nevertheless, there is some concentration risk as the top 10 key account tenants generate approximately 45% of rent. Key account tenants include a number of related parties, such as Alhokair Fashion Retail - one of the largest retail companies in the Middle East and ACC's largest tenant - contributing around 25% of revenue. Under company policy, management, audit, board (independent members) and the general assembly must approve and monitor related-party transactions. Nevertheless, the extent of related parties means rental forbearance remains a risk.

**Lumpy Lease Maturities:** While the weighted average lease term is around five years (1H20), more than 50% of leases expire next year. In FY20, management extended many leases on a short-term basis to improve the tenant mix in many malls and to better allocate space, especially for the new cinemas. Nonetheless, the uneven lease profile with this high level of short-term expiries is a risk and reduces cash flow visibility.

**High Level of Leaseholds:** Of ACC's 21 malls, 13 operate on land leased through head leases from third-parties. Upon leasehold maturity, ACC has no automatic right of renewal. If ACC is unable to renew the lease, ownership of buildings on the site would transfer to the landowner with no compensation to ACC. The current GLA-weighted average remaining leasehold maturity is 16 years, which implies a long-term risk, although one lease (Nakheel Plaza) expires in December 2019. Fitch views the likelihood of a failure to renew as remote, owing to the mutual benefit of extending the lease for both parties, but ACC's lease expense is likely to increase. For FY19, ACC's leasehold cost was about 10% of total revenues. It recently negotiated the lease renewal of Aziz mall for 30 years but which more than doubled the lease cost to 16% of that mall's current rent. However, the effect of this will diminish over time as ACC's revenue from the mall grows.

**Conservative Financial Position:** ACC has a fairly conservative financial profile with FY19 net debt/ EBITDA of 5.0x, which is expected to fall to 4.6x by FY21. The medium-term development pipeline means this will likely return to current levels. ACC's portfolio generates fairly high net income yields of around 8.5% (based on independent valuation), largely reflecting the developing state of the retail market in Saudi Arabia. The loan-to-value of the total portfolio was 42%. ACC's EBITDA margins are lower than most other rated real estate companies, owing to head lease payments, which account for around 10% of ACC's total rental revenue.

#### Sukuk Ratings

The Sukuk rating is driven solely by ACC's 'BB+' IDR, as a default of these senior unsecured

obligations would reflect a default of ACC in accordance with Fitch's rating definition (for details on the Sukuk issue, see 'Fitch Rates Arabian Centres Company's Sukuk 'BB+(EXP)' dated 13 November 2017 at [www.fitchratings.com](http://www.fitchratings.com)).

## Derivation Summary

ACC's most similar regional peer is Majid Al Futtaim Holding LLC (MAF, BBB/Stable), a Dubai-based retail conglomerate whose food retail business includes operations in Saudi Arabia. MAF's real estate business includes 17 shopping malls (GLA of 1.3 million sq m), benefiting from the diversification of operating in multiple countries in the Middle East. This compares with ACC's 21 malls and GLA of 1.2 million sq m. MAF owns the freehold equivalent of its assets. MAF maintains low net debt/EBITDA of around 4.0x compared with 5.0x for ACC. However, MAF has higher asset concentration with its top five assets contributing more than 80% of EBITDA, while the top 10 assets of ACC generate 75%.

NEPI Rockcastle (BBB/Stable) operates a portfolio of retail assets across eastern Europe, mainly in Romania and Poland. NEPI has slightly higher leverage with net debt/EBITDA of around 6.5x at end-2018 relative to a net initial yield of 6.7%. NEPI is slightly larger with a EUR5.3 billion portfolio, but has better geographic diversity with assets across nine countries in eastern Europe. Its top 10 assets constitute 44% of the income-producing portfolio.

ACC is unusual among rated EMEA real estate companies owing to a high level of leaseholds interests in about two-thirds of its operating assets (with a weighted average remaining maturity of 16 years). The cost of the leases reduces ACC's EBITDA margins by about 10%, an expense most EMEA retail real estate companies do not have, and adds long-term renewal risk, as the leases typically do not have an automatic right of renewal. In addition, ACC has a high degree of related-party activity, with 18 of 21 company malls built by group company FARE, while the largest single tenant, generating nearly 25% of revenue, is the related retail franchise company Alhokair Fashion Retail.

The Saudi Arabian retail market is less developed than most EMEA countries with mall penetration of about 0.4 sq m compared with 1.2 sq m for Dubai and an international benchmark of 1.2 sq m. E-commerce penetration is also low at only around 2% compared with more than 18% in the US and UK. While the early stage of the retail market presents good growth opportunities, the influence of oil prices, government policies and geo-political issues means the Saudi retail market is more volatile than most other EMEA markets' operating environment.

## Key Assumptions

- Stable EBITDA margin with three malls added to the portfolio
- Low single-digit growth in revenue as the Saudi retail market shows signs of recovery
- Increased cash outflow from capex and dividend distribution for 2020-2023 resulting in negative free cash flow
- Stable leverage profile

#### RATING SENSITIVITIES

Developments That May, Individually or Collectively, Lead to Positive Rating Action:

- Occupancy rates consistently above 95%
- Fitch-adjusted net debt/EBITDA consistently below 4.5x
- Improvement of the operating environment on a sustained basis.
- A material reduction in asset concentration
- A smoother lease maturity profile

Developments That May, Individually or Collectively, Lead to Negative Rating Action:

- Deterioration in the operating environment
- Fitch-adjusted net debt/EBITDA exceeding 7.0x on a sustained basis
- Fitch-adjusted EBITDA interest cover of 1.75x
- Occupancy rates below 90%

#### Liquidity and Debt Structure

Under the refinancing, ACC repaid an existing SAR7.2 billion loan facility with a secured bank loan of SAR4.5 billion and the SAR1.875 billion sukuk trust certificates. This improved the liquidity profile by significantly reducing scheduled amortisations with no material repayments until 2024. ACC still has fairly high cash levels on its balance sheet with SAR458 million at FYE19 (1H FY20: SAR423 million), mainly owing to remaining proceeds from the original loan. We expect the company to maintain comfortable cash levels. ACC also taken out an unsecured USD200 million

committed revolving credit facility to enhance liquidity.

Dividends are expected to be paid semi-annually, in line with ACC's financial policy of a minimum of 60% of funds from operations, subject to adherence to debt covenants.

Date of Relevant Committee

11 November 2019

ESG Considerations

Unless otherwise disclosed in this section the highest level of ESG credit relevance is a score of 3. This means ESG issues are credit-neutral or have only a minimal credit impact on the entity, either due to their nature or to the way in which they are being managed by ACC.

Arabian Centres Company; Long Term Issuer Default Rating; New Rating; BB+; RO:Sta

---senior unsecured; Long Term Rating; New Rating; BB+

Arabian Centres Sukuk Limited

---senior unsecured; Long Term Rating; New Rating; BB+

Contacts:

Primary Rating Analyst

Bram Cartmell,

Senior Director

+44 20 3530 1874

Fitch Ratings Ltd

30 North Colonnade, Canary Wharf

London E14 5GN

Secondary Rating Analyst

Samer Haydar,

Associate Director

+971 4 424 1240

Committee Chairperson

John Hatton,

Managing Director  
+44 20 3530 1061

Media Relations: Adrian Simpson, London, Tel: +44 20 3530 1010, Email:  
adrian.simpson@thefitchgroup.com

Additional information is available on [www.fitchratings.com](http://www.fitchratings.com)

### **Applicable Criteria**

[Corporate Rating Criteria \(pub. 19 Feb 2019\)](#)

[Corporates Notching and Recovery Ratings Criteria \(pub. 14 Oct 2019\)](#)

[Sukuk Rating Criteria \(pub. 22 Jul 2019\)](#)

### **Additional Disclosures**

[Dodd-Frank Rating Information Disclosure Form](#)

[Solicitation Status](#)

[Endorsement Policy](#)

ALL FITCH CREDIT RATINGS ARE SUBJECT TO CERTAIN LIMITATIONS AND DISCLAIMERS. PLEASE READ THESE LIMITATIONS AND DISCLAIMERS BY FOLLOWING THIS LINK: [HTTPS://WWW.FITCHRATINGS.COM/UNDERSTANDINGCREDITRATINGS](https://www.fitchratings.com/understandingcreditratings). IN ADDITION, RATING DEFINITIONS AND THE TERMS OF USE OF SUCH RATINGS ARE AVAILABLE ON THE AGENCY'S PUBLIC WEB SITE AT [WWW.FITCHRATINGS.COM](http://www.fitchratings.com). PUBLISHED RATINGS, CRITERIA, AND METHODOLOGIES ARE AVAILABLE FROM THIS SITE AT ALL TIMES. FITCH'S CODE OF CONDUCT, CONFIDENTIALITY, CONFLICTS OF INTEREST, AFFILIATE FIREWALL, COMPLIANCE, AND OTHER RELEVANT POLICIES AND PROCEDURES ARE ALSO AVAILABLE FROM THE CODE OF CONDUCT SECTION OF THIS SITE. DIRECTORS AND SHAREHOLDERS RELEVANT INTERESTS ARE AVAILABLE AT [HTTPS://WWW.FITCHRATINGS.COM/SITE/REGULATORY](https://www.fitchratings.com/site/regulatory). FITCH MAY HAVE PROVIDED ANOTHER PERMISSIBLE SERVICE TO THE RATED ENTITY OR ITS RELATED THIRD PARTIES. DETAILS OF THIS SERVICE FOR RATINGS FOR WHICH THE LEAD ANALYST IS BASED IN AN EU-REGISTERED ENTITY CAN BE FOUND ON THE ENTITY SUMMARY PAGE FOR THIS ISSUER ON THE FITCH WEBSITE.

Copyright © 2019 by Fitch Ratings, Inc., Fitch Ratings Ltd. and its subsidiaries. 33 Whitehall Street, NY, NY 10004. Telephone: 1-800-753-4824, (212) 908-0500. Fax: (212) 480-4435. Reproduction or retransmission in whole or in part is prohibited except by permission. All rights reserved. In issuing and maintaining its ratings and in making other reports (including forecast information), Fitch relies on factual information it receives from issuers and underwriters and from other sources Fitch believes to be credible. Fitch conducts a reasonable investigation of the factual information

relied upon by it in accordance with its ratings methodology, and obtains reasonable verification of that information from independent sources, to the extent such sources are available for a given security or in a given jurisdiction. The manner of Fitch's factual investigation and the scope of the third-party verification it obtains will vary depending on the nature of the rated security and its issuer, the requirements and practices in the jurisdiction in which the rated security is offered and sold and/or the issuer is located, the availability and nature of relevant public information, access to the management of the issuer and its advisers, the availability of pre-existing third-party verifications such as audit reports, agreed-upon procedures letters, appraisals, actuarial reports, engineering reports, legal opinions and other reports provided by third parties, the availability of independent and competent third-party verification sources with respect to the particular security or in the particular jurisdiction of the issuer, and a variety of other factors. Users of Fitch's ratings and reports should understand that neither an enhanced factual investigation nor any third-party verification can ensure that all of the information Fitch relies on in connection with a rating or a report will be accurate and complete. Ultimately, the issuer and its advisers are responsible for the accuracy of the information they provide to Fitch and to the market in offering documents and other reports. In issuing its ratings and its reports, Fitch must rely on the work of experts, including independent auditors with respect to financial statements and attorneys with respect to legal and tax matters. Further, ratings and forecasts of financial and other information are inherently forward-looking and embody assumptions and predictions about future events that by their nature cannot be verified as facts. As a result, despite any verification of current facts, ratings and forecasts can be affected by future events or conditions that were not anticipated at the time a rating or forecast was issued or affirmed.

The information in this report is provided "as is" without any representation or warranty of any kind, and Fitch does not represent or warrant that the report or any of its contents will meet any of the requirements of a recipient of the report. A Fitch rating is an opinion as to the creditworthiness of a security. This opinion and reports made by Fitch are based on established criteria and methodologies that Fitch is continuously evaluating and updating. Therefore, ratings and reports are the collective work product of Fitch and no individual, or group of individuals, is solely responsible for a rating or a report. The rating does not address the risk of loss due to risks other than credit risk, unless such risk is specifically mentioned. Fitch is not engaged in the offer or sale of any security. All Fitch reports have shared authorship. Individuals identified in a Fitch report were involved in, but are not solely responsible for, the opinions stated therein. The individuals are named for contact purposes only. A report providing a Fitch rating is neither a prospectus nor a substitute for the information assembled, verified and presented to investors by the issuer and its agents in connection with the sale of the securities. Ratings may be changed or withdrawn at any time for any reason in the sole discretion of Fitch. Fitch does not provide investment advice of any sort. Ratings are not a recommendation to buy, sell, or hold any security. Ratings do not comment on the adequacy of market price, the suitability of any security for a particular investor, or the

tax-exempt nature or taxability of payments made in respect to any security. Fitch receives fees from issuers, insurers, guarantors, other obligors, and underwriters for rating securities. Such fees generally vary from US\$1,000 to US\$750,000 (or the applicable currency equivalent) per issue. In certain cases, Fitch will rate all or a number of issues issued by a particular issuer, or insured or guaranteed by a particular insurer or guarantor, for a single annual fee. Such fees are expected to vary from US\$10,000 to US\$1,500,000 (or the applicable currency equivalent). The assignment, publication, or dissemination of a rating by Fitch shall not constitute a consent by Fitch to use its name as an expert in connection with any registration statement filed under the United States securities laws, the Financial Services and Markets Act of 2000 of the United Kingdom, or the securities laws of any particular jurisdiction. Due to the relative efficiency of electronic publishing and distribution, Fitch research may be available to electronic subscribers up to three days earlier than to print subscribers.

For Australia, New Zealand, Taiwan and South Korea only: Fitch Australia Pty Ltd holds an Australian financial services license (AFS license no. 337123) which authorizes it to provide credit ratings to wholesale clients only. Credit ratings information published by Fitch is not intended to be used by persons who are retail clients within the meaning of the Corporations Act 2001. Fitch Ratings, Inc. is registered with the U.S. Securities and Exchange Commission as a Nationally Recognized Statistical Rating Organization (the "NRSRO"). While certain of the NRSRO's credit rating subsidiaries are listed on Item 3 of Form NRSRO and as such are authorized to issue credit ratings on behalf of the NRSRO (see <https://www.fitchratings.com/site/regulatory>), other credit rating subsidiaries are not listed on Form NRSRO (the "non-NRSROs") and therefore credit ratings issued by those subsidiaries are not issued on behalf of the NRSRO. However, non-NRSRO personnel may participate in determining credit ratings issued by or on behalf of the NRSRO.

---

**ENDORSEMENT POLICY** - Fitch's approach to ratings endorsement so that ratings produced outside the EU may be used by regulated entities within the EU for regulatory purposes, pursuant to the terms of the EU Regulation with respect to credit rating agencies, can be found on the [EU Regulatory Disclosures](#) page. The endorsement status of all International ratings is provided within the entity summary page for each rated entity and in the transaction detail pages for all structured finance transactions on the Fitch website. These disclosures are updated on a daily basis.