

INVESTOR PRESENTATION SECOND QUARTER 2014



Outline

02 Company Overview

09 Understanding

the Business

18 Key Shareholder Information in a Nutshell

20 Business Overview 28 Consolidated Financial Performance 34

Corporate Structure and Governance

38

Country Overviews 46 Glossary of Commonly Used Terms

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I. Company Overview

GB Auto is leveraging its brand equity, its regional presence, and the strength of its network to expand across the automotive value chain

	Assembly	Manufacturing	Sales and Distribution	Financing	After-Sales Services
Currently:	 Passenger car Completely Knocked Down (CKD) assembly Motorcycles and Three-Wheelers Knocked Down assembly 	 Bus body manufacturing Trailers and super structures 	 Passenger Cars in Egypt, Iraq, Libya, Algeria CV&CE in Egypt, Libya Motorcycles and Three-Wheelers in Egypt Tires in Egypt, Iraq, Libya, Jordan, Algeria 	 GB Lease: financial leasing Mashroey: microfinance Drive: consumer finance and factoring Haram Tourism Transport (HTT): operational leasing 	 Passenger Cars Commercial Vehicles Motorcycles and Three-Wheelers
Next Steps:	• Assembly of addition- al PC and CV models and potentially value added products	• Manufacturing of bus body on new chassis has begun in the GB Polo facility and more models are on their way	 Expanding bus offer- ings Seeking new regional expansions Seeking new repre- sentations 	 Increase customer reach Diversify product portfolios 	 Expand to support operations in new regional markets In Egypt, new retail operations will distribute tires, tire parts, batteries and lubricants



GB Auto's operations are segmented across six primary lines of business

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35 | 4

GB Auto's ultimate goal is to become the largest automotive player in Africa and the Middle East

GB Auto's activities are part of a three-axis strategy designed to maximize long-term growth



The company's key strategic goals in the coming year include:

- 1. Penetrate markets in Libya and Algeria, with the support of strong sustainable growth from Egypt and Iraq.
- 2. Expand brand representation and product portfolio and expand product reach across all countries of operations.
- 3. Continue to expand in new high-growth markets with a focus on Sub-Saharan Africa as the next growth phase.

Management's future plans focus on regional and product expansions

- Maintain leadership in passenger car market
- Fill in product gaps
- Capitalize on expansions already made and in-progress in after-sales
- Support sales through financing options

- Continue to grow market share
- Continue to expand after-sales network to support sales, solidify market presence and increase profitability
- Potential expansion of GB Auto's product range

EGYPT

- Penetrate the Libyan passenger car market
- Create after-sales network based on the successful Egyptian model
- Potential expansion of GB Auto's product range

LIBYA

IRAQ

- Penetrate the Algerian passenger car market
- Augment passenger car sales with a wide range of tire brands
- Potential expansion of GB Auto's product range

ALGERIA

Where we see the opportunity...

• Enter select Sub-Saharan African markets with a strong product range that addresses pent-up demand in traditionally under-served industry segments



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GB Auto has evolved significantly over the past five years

- Enters into an exclusive agreement to import and distribute Mazda vehicles in Egypt
- Enters a JV to distribute Hyundai vehicles in Iraq
- Becomes the exclusive distributor of Yokohama tires in Egypt
- GB Auto's LE 1 billion bond issue is well received by the market (1.3x over-subscribed)
- Completes construction of new paint facilities in the Greater Cairo Area, more than doubling capacity
- Opens first after-sales facility in Iraq

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2013

- Places in the top 50 companies on the Hawakamah Institute for Corporate Governance's S&P Hawkamah Environment, Social, and Corporate Governance (ESG) Pan Arab Index
- Announces a strategic partnership with Geely Automobile Holding Ltd of China
- Becomes the exclusive distributor of Iveco bus chassis in Egypt
- Consumer finance venture Drive begins operations
- Acquires the exclusive right to distribute ZC Rubber's Westlake tires in the Egyptian market
- Inaugurates the newly revamped state-of-the-art Prima plant
- Launches key brand representations in Algeria and Libya
- Completes the GB Academy and begins instruction
- Signs an agreement with Chery to distribute the Karry micro-microbus
- Wins Geely International Corporation's '2012 Best New Distribution' Award
- A GB Auto engineer wins the gold medal in the Engine System Support category at Hyundai Motor Corporation's (HMC) World Skill Olympic Competition

TO-DATE IN 2014

- Acquires distribution rights for Goodyear tires in Algeria
- Enters into an exclusive strategic alliance to distribute Gazprom Neft-Lubricants
- GB Auto's Pre-Owned Vehicles division is rolling-out a Western-style pre-owned car operation in Egypt, with operations beginning in mid-March 2014

GB Auto consistently reports strong performance in key indicators

2Q Five-Year Progression of Key Indicators

(all figures in LE million)





1H Five-Year Progression of Key Indicators

(all figures in LE million)



Gross Profit





Net Income



EBIT



Net Income



II. Understanding the Business

ELANTRA

GB Auto is on its way to becoming a major regional player and has secured key representations in key regional markets



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The Egyptian passenger car market's fundamentals are strong, and will continue to be so in the years to come

The Egyptian passenger car market is showing early signs of recovery, and the long-term outlook is strong

PC Market, Annual Sales



Management has focused CKD assembly on models in the largest market segment

PC Market Segmentation, 1H14



Management anticipates substantial future growth on the back of relatively low penetration rates per 1,000 people, as shown here:



Sources: Automotive Marketing Information Council (AMIC); World Bank, Business Monitor International, CIA World Fact Book, GB Auto Research

GB Auto dominates the local market on the back of its unmatched distribution and after-sales network, wide product offering, and positioning as the "bestvalue-for-money" product



GB Auto is the **leading market player** with a **30.1**% market share in 1H14 (across all brands)

Geely has become the **4th best-selling brand** nationwide with **8.5%** market share in 1H14

Largest national distribution and after-sales service network

PC Revenue for Egyptian activities reached LE 2,700.2 million in 1H14

* Source: Automotive Marketing Information Council (AMIC). Please note that AMIC figures are based on individual companies willingly contributing / reporting their sales and that GB Auto cannot check the full accuracy of these or guarantee that all companies operating in Egypt report to AMIC

The Motorcycles & Three-Wheelers segment has resumed operations and demand for these products remains strong

Data on Egypt's three-wheeler market overall is not reliable; however, it is clear that the market has enjoyed particularly robust growth in the past several years, especially following the introduction of Mashroey microfinancing in late 2010



GB Auto's Three Wheeler Sales Volume

GB Auto offers a wide product range within this business segment



- Performance of this line of business in 1H14 was quite damp as a result of the unfortunate ban on the import of motorcycles and three-wheelers. In light of the expiration of the ban in late 2Q the sales rate of three-wheelers had returned to normal by the close of 2Q14, and the remainder of 2014 promises to be quite strong and revenues and gross profits were also up in the quarter.
- The company reduced prices to encourage sales, and management expects to see volume growth and margins at normal levels in the coming period.

Egypt's commercial vehicle market is recovering but remains volatile pending a sustained uptick in infrastructure and corporate spending

An ongoing lack of economic clarity has dampened the light & medium trucks market

Truck Market Sales Volume (excluding pickup trucks)



The largest segment of the truck market, the pick-up truck, is absent from GB Auto's product range for now Truck Market Segmentation, 1H14



The bus market remains volatile, but its long-term fundamentals are sound

Bus Market Sales Volume (excluding microbus)



GB Auto recently launched the Karry seven-seater, opening the door to a promising segment Bus Market Segmentation, 1H14



The CV & CE line of business continues to report strong performance at all divisions; management is confident that margins are sustainable at their current rates, and that this line of business will continue delivering growth



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GB Auto's Tires LOB has seen several quarters of outstanding growth and is an increasingly important contributor to overall profitability



- Distribution of passenger car, van, truck, construction equipment and bus tires in five markets
- Our Goodyear representation in Algeria is the latest achievement in our ongoing efforts to round out this LOB's product offering, with more important representations to come on stream soon
- Regional tires sales contributed LE 27.8 million to the top line in 2Q14, somewhat mitigating difficulties in the Egyptian tires market



GB Auto's Financing Businesses are contributing more to the company's overall profitability, driven by the diversity of their portfolios



- Extends lease finance to a diverse asset base: commercial vehicles, corporate fleets and other asset classes
- Focuses on risk diversification by asset class, industry sector and clients
- Operates leading prudent risk management practices with respect to provisions and risk recognition
- Now ranked as Egypt's 2nd largest leasing company (as ranked by total contracts value as at February, YTD), as declared by the Egyptian Financial Supervisory Authority (EFSA)





- Micropayments venture, which finances the sale of GB Auto's Bajaj-branded motorcycles and three-wheelers and non-GB Auto motor tricycles, in addition to GB Auto's YTO-branded tractors, minivans, and pre-owned tuk-tuks on credit terms to low income consumers
- In early 1H14, Mahroey added animal feedstock (also on credit basis) to its product lines to diversify its portfolio
- Network of 65 branches nationwide



- Finances consumer purchases of passenger cars as well as factoring
- Has recorded 83% growth in its sales y-o-y and anticipates a further boost from GB Auto's Pre-Owned Vehicles line
- Drive continued to expand its presence from GB Auto's showrooms to the company's independent dealer network, and covers retail purchases of brands that are not exclusive to GB Auto

III. Key Shareholder Information In a Nutshell

GB Auto is focused on the long-term sustainability of the business and its ability to deliver to shareholders

A closer look at our shareholding structure as of 30 June 2014



GB Auto Stock Performance





Total Passenger	Car Sales	Activity (A	All Brands	and Markets)
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		2012	2Q13	2Q14	% Change 2Q13 v 2Q14	HY12	HY13	HY14	% Change HY13 v HY14
CBU Sales Volume	(Units)	13,736	8,939	11,536	29.1%	23,821	17,794	22,123	24.3%
CKD Sales Volume	(Units)	4,646	7,472	9,769	30.7%	9,833	12,305	19,278	56.7%
Total Sales Volume	(Units)	18,382	16,411	21,305	29.8%	33,654	30,099	41,401	37.5%
Sales Revenue	(LE million)	1,667.6	1,538.5	2,235.2	45.3%	2,933.5	2,916.9	4,143.4	42.0%
Gross Profit	(LE million)	165.3	146.2	239.8	64.0%	278.0	331.4	457.2	37.9%
Gross Profit Margin	(%)	9.9%	9.5%	10.7%	1.2	9.48%	11.4%	11.0%	-0.3
After-Sales Revenue	(LE million)	58.6	78.1	91.6	17.2%	107.0	153.2	176.3	15.1%
After-Sales Gross Profit	(LE million)	20.7	29.3	31.0	6.0%	34.9	56.7	57.1	0.6%
After-Sales Gross Profit Margin	(%)	35.3%	37.5%	33.9%	-3.6	32.7%	37.0%	32.4%	-4.7
Total Passenger Car Revenues	(LE million)	1,726.2	1,616.7	2,326.8	0.4	3,040.5	3,070.1	4,319.7	40.7%
Total Passenger Car Gross Profit	(LE million)	185.9	175.5	270.9	0.5	312.9	388.2	514.3	32.5%
Passenger Car Gross Margin	(%)	10.8%	10.9%	11.6%	0.8	10.3%	12.6%	11.9%	-0.7

Passenger Car Financial Performance (2/2)

Passenger Car Revenue Breakdown by Segment





		2Q12	2Q13	2Q14	% Change 2Q13 v 2Q14	HY12	HY13	HY14	% Change HY13 v HY14
Three-Wheeler Sales Volume	(Units)	11,581	8,802	12,217	38.8%	19,362	25,573	23,476	-8.2%
Motorcycle Sales Volume	(Units)	7,185	9,059	6,499	-28.3%	13,185	16,384	13,238	-19.2%
Total Sales Volume	(Units)	18,766	17,861	18,716	4.8%	32,547	41,957	36,714	-12.5%
Sales Revenue	(LE million)	209.2	199.1	241.0	21.0%	358.3	497.5	474.3	-4.7%
Gross Profit	(LE million)	43.5	27.0	41.5	53.8%	75.6	77.4	86.8	12.2%
Gross Profit Margin	(%)	20.8%	13.6%	17.2%	3.7	21.1%	15.6%	18.3%	2.7
After-Sales Revenue	(LE million)	12.6	18.1	12.2	-32.5%	22.2	32.8	28.1	-14.1%
After-Sales Gross Profit	(LE million)	3.2	4.2	2.4	-42.8%	4.9	7.4	4.8	-35.3%
After-Sales Gross Profit Margin	(%)	25.4%	23.1%	19.6%	-3.5	21.8%	22.6%	17.0%	-5.6
Total Motorcycle & Three- Wheeler Revenues	(LE million)	221.8	217.2	253.2	16.6%	380.5	530.2	502.4	-5.25%
Total Motorcycle & Three- Wheeler Gross Profit	(LE million)	46.6	31.2	43.9	40.9%	80.5	84.8	91.6	8.0%
Motorcycle & Three- Wheeler Gross Margin	(%)	21.0%	14.4%	17.3%	3.0	21.2%	16.0%	18.2%	2.2

Motorcycles and Three-Wheelers Financial Performance (2/2)



Commercial Vehicle & Construction Equipment Financial Performance (1/2)

		2012	2013	2Q14	% Change 2Q13 v 2Q14	HY12	HY13	HY14	% Change HY13 v HY14
Bus Sales Volume	(Units)	98	132	354	168.2%	198	232	585	152.2%
Truck Sales Volume	(Units)	213	212	422	99.1%	631	513	1,068	108.2%
Tractor Sales Volume	(Units)	0	28	38	35.7%	0	44	84	90.9%
Trailer Sales Volume	(Units)	52	15	51	240.0%	97	75	89	18.7%
Construction Equipment Sales Volume	(Units)	6	12	21	75.0%	20	20	30	50.0%
Total Sales Volume	(Units)	369	399	886	122.1%	946	884	1,856	110.0%
Sales Revenue	(LE million)	96.3	95.0	208.3	119.2%	215.1	195.97	401.6	104.9%
Gross Profit	(LE million)	2.19	9.3	28.1	203.0%	7.4	14.47	49.2	240.0%
Gross Profit Margin	(%)	2.3%	9.8%	13.5%	3.7	3.4%	7.4%	12.2%	4.9
After-Sales Revenue	(LE million)	13.3	15.6	16.6	6.2%	27.3	30.9	33.1	7.0%
After-Sales Gross Profit	(LE million)	2.3	2.9	2.6	-8.8%	4.4	5.3	6.1	15.3%
After-Sales Gross Profit Margin	(%)	17.3%	18.4%	15.8%	-2.6	16.0%	17.2%	18.5%	1.3
Total Commercial Vehicles & Construction Equipment Revenue	(LE million)	109.6	110.7	224.9	103.2%	242.4	226.9	434.7	91.6%
Total Commercial Vehicles & Construction Equipment Gross Profit	(LE million)	4.5	12.2	30.7	153.0%	11.8	19.8	55.3	179.6%
Commercial Vehicles & Construction Equipment Gross Margin	(%)	4.1%	11.0%	13.7%	2.7	4.9%	8.7%	12.7%	4.0

Commercial Vehicle & Construction Equipment Financial Performance (2/2)



Other Lines of Business Financial Performance

Tire Summary Performa	ance, All Brands ar	nd Markets			% Change				% Change
		2Q12	2Q13	2Q14	2Q13 v 2Q14	HY12	HY13	HY14	HY13 v HY14
Total Sales Revenues	(LE million)	66.2	110.5	116.8	5.7%	131.09	221.8	208.4	-6.0%
Total Gross Profit	(LE million)	10.4	16.7	19.1	14.9%	19.88	33.4	32.3	-3.3%
Gross Margin	(%)	15.7%	15.1%	16.4%	1.3	15.17%	15.1%	15.5%	0.4
Financing Business Sur	mmary Performan	2012	2Q13	2Q14	% Change 2Q13 v 2Q14	HY12	HY13	HY14	% Change HY13 v HY14
Total Sales Revenues*	(LE million)	53.3	110.6	155.9	40.9%	94.1	195.8	278.7	42.3%
Total Gross Profit	(LE million)	14.3	24.6	34.9	42.0%	25.6	52.1	69.2	32.8%
Gross Margin	(%)	26.9%	22.2%	22.4%	0.2	27.2%	26.6%	24.8%	-1.8

Others Summary Performan	се	2012	2013	2014	% Change 2013 v 2014	HY12	HY13	HY14	% Change HY13 v HY14
T 10 1 0							-		-
Transport Business Revenues	(LE million)	0.8	2.1	0.7	-64.7%	1.7	4.9	1.8	-62.5%
Pre-Owned Vehicles Sales Revenue	(LE million)	-	-	3.3	-	-	-	3.6	-
Total Sales Revenues	(LE million)	0.8	2.1	4.0	92.9%	1.7	4.9	5.4	11.0%
Transport Business Gross Profits	(LE million)	-2.2	-0.1	-1.8	-	-4.6	-0.4	-3.4	-
Pre-Owned Vehicles Gross Profit	(LE million)	-	-	0.3	-	-	-	0.3	-
Total Gross Profit	(LE million)	-2.2	-0.1	-1.5	-	-4.6	-0.4	-3.1	-
Gross Margin	(%)	-	-3.6%	-37.9%	-34.3	-	-7.4%	-57.5%	-50.0

* Please note that the contribution of both Drive and Mashroey to the total revenues figures for the Financing Businesses excludes intercompany accounts with passenger cars (for Drive) and two and three-wheelers (for Mashroey).

IV. Appendix b. Consolidated Financial Performance

Sales Summary

		2Q12	2Q13	2Q14	HY12	HY13	HY14
	Passenger Cars, Egypt	10,282	11,978	14,906	21,003	19,010	28,286
	Passenger Cars, Iraq	8,100	4,433	6,204	12,651	11,089	11,533
	Passenger Cars, Libya	-	-	195	-	-	1,582
e _	Three-Wheelers	11,581	8,802	12,217	19,362	25,573	23,476
Volume (units)	Motorcycles	7,185	9,059	6,499	13,185	16,384	13,238
ت {د	Buses	98	132	354	198	232	585
	Trucks	213	212	422	631	513	1,068
	Tractors	0	28	38	0	44	84
	Trailers	52	15	51	97	75	89
	Construction Equipment	6	12	21	20	20	30
	Pre-Owned Vehicles	-	-	35	-	-	41
	Passenger Cars, Egypt	873.6	1,073.0	1,481.5	1,736.0	1,721.3	2,700.2
	Passenger Cars, Iraq	852.6	543.6	824.8	1,304.5	1,348.7	1,505.9
~	Passenger Cars, Libya	-	-	19.1	-	-	111.4
lion	Motorcycles & Three-Wheelers	221.8	217.2	253.2	380.5	530.2	502.4
Revenue (LE million)	Commercial Vehicles & Construction Equipment	109.6	110.7	224.9	242.4	226.9	434.7
	Tires	66.2	110.5	116.8	131.1	221.8	208.4
	Financing Businesses	53.3	110.6	155.9	94.1	195.8	278.7
	Others	0.8	2.1	4.0	1.7	4.9	5.4
	Total Sales Revenue	2,177.8	2,167.7	3,081.5	3,890.2	4,249.7	5,749.2

		2Q12	2Q13	2Q14	HY12	HY13	HY14
	Passenger Cars, Egypt	106.2	139.2	189.9	203.1	250.8	349.5
	Passenger Cars, Iraq	79.7	36.3	80.7	109.8	137.4	161.9
, it	Passenger Cars, Libya	-	-	-0.1	-	-	3.0
Gross Profit (LE million)	Motorcycles & Three-Wheelers	46.6	31.2	43.9	80.5	84.8	91.6
ss F mil	Commercial Vehicles & Construction Equipment	4.5	12.2	30.7	11.8	19.8	55.3
Gro (LE	Tires	10.4	16.7	19.1	19.9	33.4	32.3
	Financing Businesses	14.3	24.6	34.9	25.6	52.1	69.2
	Others	-2.2	-0.1	-1.5	-4.6	-0.4	-3.1
	Gross Profit	259.6	260.0	398.0	446.0	577.9	759.6
	Passenger Cars, Egypt	12.2%	13.0%	12.8%	11.7%	14.6%	12.9%
(%	Passenger Cars, Iraq	9.4%	6.7%	9.8%	8.4%	10.2%	10.7%
) nig	Passenger Cars, Libya	-	-	-0.5%	-	-	2.7%
/arç	Motorcycles & Three-Wheelers	21.0%	14.4%	17.3%	21.2%	16.0%	18.2%
Gross Profit Margin (%)	Commercial Vehicles & Construction Equipment	4.1%	11.0%	13.7%	4.9%	8.7%	12.7%
Ę "	Tires	15.7%	15.1%	16.4%	15.2%	15.1%	15.5%
rost	Financing Businesses	26.9%	22.2%	22.4%	27.2%	26.6%	24.8%
G	Others	-	-3.6%	-37.9%	-	-7.4%	-57.5%
	Gross Profit Margin	11.9%	12.0%	12.9%	11.5%	13.6%	13.2%

Income Statement

	Three	Months Ende	d	Six Months Ended			
(LE million)	2Q13	2Q14	% Change	HY13	HY14	% Change	
Passenger Cars Revenues	1,616.7	2,326.8	43.9%	3,070.1	4,319.7	40.7%	
Motorcycles & Three-Wheelers Revenues	217.2	253.2	16.6%	530.2	502.4	-5.2%	
Commercial Vehicles & Construction	110.7	224.9	103.2%	226.9	434.7	91.6%	
Equipment Revenues Tires Revenues							
	110.5	116.8	5.7%	221.8	208.4	-6.0%	
Financing Businesses Revenues	110.6	155.9	40.9%	195.8	278.7	42.3%	
Other Revenues	2.1	4.0	92.9%	4.9	5.4	11.0%	
Total Sales Revenues	2,167.7	3,081.5	42.2%	4,249.7	5,749.2	35.3%	
Total Gross Profit	260.0	398.0	53.1%	577.9	759.6	31.4%	
Gross Profit Margin (%)	12.0%	12.9%	0.9	13.6%	13.2%	-0.4	
Selling and Marketing	-93.1	-111.7	20.0%	-185.0	-214.0	15.7%	
Administration Expenses	-53.9	-61.9	14.9%	-100.5	-123.8	23.1%	
Other Operating Income (Expenses)	8.8	10.6	19.5%	17.0	19.6	15.4%	
Operating Profit	121.8	234.9	92.9%	309.4	441.4	42.7%	
Operating Profit Margin (%)	5.6%	7.6%	2.0	7.3%	7.7%	0.4	
Net Provisions and Non-Operating	3.1	-17.4	-	-7.1	-27.8	291.9%	
EBIT	124.9	217.5	74.1%	302.3	413.6	36.8%	
EBIT Margin (%)	5.8%	7.1%	1.3	7.1%	7.2%	0.1	
Foreign Exchange Gains (Losses)	-4.3	-50.8	-	-23.9	-68.7	187.7%	
Net Finance Cost	-89.3	-88.6	-0.8%	-167.6	-178.1	6.3%	
Earnings Before Tax	31.2	78.1	150.1%	110.9	166.8	50.5%	
Income Taxes	-0.1	-14.5	-	-12.1	-31.7	161.4%	
Net Profit Before Minority Interest	31.2	63.6	104.1%	98.7	135.1	36.8%	
Minority Interest	-15.1	-23.7	57.5%	-35.3	-47.2	33.7%	
Net Income	16.1	39.9	147.6%	63.4	87.9	38.6%	
Net Profit Margin (%)	0.7%	1.3%	0.6	1.5%	1.5%	0.0	

Balance Sheet

	As of		
(LE million)	31-Dec-13	30-Jun-14	% Change
Cash	1,085.1	1,329.7	22.5%
Net Accounts Receivable	875.5	1,180.0	34.8%
Inventory	2,127.6	1,950.0	-8.3%
Assets Held For Sale	313.1	313.1	0.0%
Other Current Assets	513.3	793.6	54.6%
Total Current Assets	4,914.6	5,566.5	13.3%
Net Fixed Assets	1,710.5	1,770.3	3.5%
Goodwill and Intangible Assets	280.0	282.1	0.8%
Lessor Assets	502.2	774.9	54.3%
Investment Property	3.1	3.1	0.0%
Other Long-Term Assets	204.4	247.6	21.2%
Total Long-Term Assets	2,700.2	3,078.0	14.0%
Total Assets	7,614.9	8,644.5	13.5%
Short-Term Notes and Debt	3,095.0	3,763.3	21.6%
Accounts Payable	1,373.4	1,123.7	-18.2%
Other Current Liabilities	84.7	210.7	148.8%
Total Current Liabilities	4,553.0	5,097.7	12.0%
Long-Term Notes and Debt	217.0	504.0	132.3%
Other Long-Term Liabilities	217.8	318.2	46.1%
Total Long-Term Liabilities	434.8	822.3	89.1%
Minority Interest	611.5	631.3	3.2%
Common Stock	131.1	131.1	0.0%
Shares Held With the Group	-3.3	-3.3	0.0%
Legal Reserve	288.7	291.6	1.0%
Other Reserves	1,089.5	1,109.8	1.9%
Retained Earnings (Losses)	509.4	564.1	10.7%
Total Shareholder's Equity	2,015.5	2,093.3	3.9%
Total Liabilities and Shareholder's Equity	7,614.9	8,644.5	13.5%

Balance Sheet Summary

Changes between FY13 and 2Q14

- Bottom-line growth continues to be weighed-down by currency challenges that translated into LE 51 million in foreign exchange expenses in 2Q14.
- Total debt increased to LE 4.3 billion, up from LE 3.6 billion at the end of 1Q14, on the back of a shareholder loan, with the balance of the loan, including accrued interest, standing at EGP 497 as of 30 June 2014.
- Growth in total debt also reflects the strong growth of the Financing Businesses: Debt related to these entities peaked at LE 539 million on the balance sheet as of 30 June.
- Notably, strong sales in the quarter and careful order management have together seen inventory levels fall by LE 251 million to LE 1.9 billion, helping improve operational cash flows, which saw operations generate LE 21 million in cash in the second quarter compared with a net cashflow deficit of LE 279 million in the first quarter of the year.

Key Ratios	FY 2013	2Q 2014
Current Ratio	1.08	1.09
Net Debt to Equity	0.85	1.08
Net Debt to EBITDA*	2.92	3.29

* Refers to 12-month trailing EBITDA



IV. Appendix c. Corporate Structure and Governance

Management Biographies (1/2)

- Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer, founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.
- 2. Mrs. Amal Ragheb, Chief Operating Officer of Financing Businesses and Chief Credit Risk Officer, joined GB Auto in October 2009 as Chief Operating Officer of Financing Businesses. She is responsible for all of the Group's financing business activities Leasing, Microfinance, Consumer Finance and Factoring and holds the position of Executive Chairman for each of the aforementioned entities. Mrs. Ragheb is also the Chief Credit Risk Officer, in charge of all credit risk management policies and applications for the Group. A seasoned hands-on and results-oriented banker with a proven track record spanning over 33 years, Mrs. Ragheb joined GB Auto from Mashreq Bank, Dubai / UAE, where she held the position of Senior Vice President, Risk Management for two years. While at Mashreq Bank, Dubai / UAE, Mrs. Ragheb spearheaded new international growth initiatives, moving from its branch in Egypt where she was CEO & Country Manager for 4 years, during which time she restructured and revamped the bank, setting forth its future growth strategies in the country. Mrs. Ragheb started her banking career with Bank of America where she spent 23 years, holding a series of positions in Cairo and Dubai. She rose to become Bank of America's Country Manager and CEO for Egypt, as well as Regional Manager for the MENA Region, Turkey, and Africa, in which capacity she managed and set the Bank's strategies for the subject markets and oversaw the Bank's global business in the region. During her tenure at Bank of America, she was awarded the "Deal Team Honor of Excellence," as well as the "Best Contact Officer of the Year."
- 3. Mrs. Amani Eskandar, Chief Human Resources Officer, joined GB Auto in 2014 and brings with her over 25 years of experience in Egypt. Prior to joining GB Auto, Mrs. Eskandar was Group Human Resources Director at ASEC Company for Mining "ASCOM," a position she had held since 2007. Previously, she was Chief Human Resources Officer at AI Ahram Beverages Company, "Heineken Egypt," from 1997 to 2006. Mrs. Eskandar has a strong track record of utilizing and retaining high caliber talent and is a Business Administration graduate of Helwan University, Faculty of Foreign Trade.
- 4. Mr. Bernd Siffling, Chief Supply Chain Officer, joined GB Auto in 2013 from Abdel Latif Jameel, KSA. Mr. Siffling is a Mechanical Engineering Graduate of the University of Applied Science in Karlsruhe, Germany, and has a post graduate qualification from the Institute of Technology in Linkoeping, Sweden. He has over 15 years' experience in Automotive Supply Chain, Warehouse and Inventory Management, and worked until 2009 with Mercedes Benz in Europe, Asia and KSA.
- 5. Mrs. Menatalla Sadek, Director of Corporate Finance and Investments, joined GB Auto in December 2011 to lead the creation of an in-house corporate finance department to screen, initiate and conclude merger and acquisition transactions as part of the company's growth strategy. Mrs. Sadek is also directing the firm's investor relations activities. She is a member of the company's Executive Committee and a regular attendee of the firm's board meetings. Mrs. Sadek brings with her more than a decade of experience in the investment field in Egypt and Europe. She was head of consumer goods research at regional investment bank Beltone Financial, where she was part of the team that helped take GB Auto public. Previously, she was in Sweden with Standard & Poor's European Rating Team, and was earlier Assistant Corporate Manager at Barclays Bank. Sadek is a CFA Charterholder.
- 6. Mr. Mohamed Zayan, Chief Internal Audit Officer, has a degree in Commerce and Business from Helwan University, is a US Certified Internal Auditor, and has attended postgraduate training at INSEAD and Stanford University. Mr. Zayan worked for CEMEX between 2000 and 2008 in a variety of roles including Business Process and Internal Control, Merger Integration, and Sarbanes Oxley implementation. He subsequently worked for Elsewedy Cables and then ASEC Cement as Group Head of Internal Audit.
Management Biographies (2/2)

- 7. Mr. Mostafa El Mahdi, Chief Financial Officer, brings to GB Auto 22 years of experience at KPMG, where he joined in 1990 before being promoted to Partner in 2001. While there, he was Head of the Manufacturing and Consumer Market line of business and the Responsible Partner for Audit Efficiency. Mr. El Mahdi has also worked as Chief Internal Auditor and Advisor to the President of the Board of Directors for IGI. He has extensive experience in restructuring projects and transaction services, including due diligence and mergers & acquisitions. Mr. El Mahdi holds a Bachelor of Commerce degree with a focus in Accounting from Cairo University and is a Fellow of the Egyptian Society of Accountants and Auditors, as well as a Member of the American Institute of Accounts and Auditors.
- 8. Mr. Mostafa Nagy, Chief Information Officer, joined GB Auto from Coca-Cola Bottling Company. He started with Coca-Cola in the IT Support team and was later promoted to lead the IT team in Egypt. He then assumed responsibility for Libya, and ended his time there as IT Director of Egypt, Libya and Yemen. At Coca-Cola he was involved with completing the business application portfolio, streamlining and aligning operations in line with the organization's objectives. In Libya he revamped operations and established a hosted IT service organization in Egypt. He reengineered Coca-Cola Yemen's business processes and implemented Oracle E-Business Suite there. Mr. Nagy earned his Bachelor's degree in Engineering from Alexandria University and did his engineering training with Siemens KWU in Germany. He acquired his MBA with Majors in Strategic Management and Information Management from the German University in Cairo. Mr. Nagy holds IT and Management certifications and in 2008 was awarded the Symantec EMEA IT Visionary Award.
- 9. Mr. Nader Ghabbour, Group Chief Operating Officer, started his career at GB Auto as a showroom sales representative for the passenger car division. He worked his way up to running the daily sales operations within the show room and later assumed the role of showroom sales supervisor and manager. Mr. Ghabbour's managerial capabilities were proven when he took on the more strategic role of managing the business-to-business arm of the passenger car segment. He currently serves as the chief operating officer for the passenger car division, managing the passenger car sales and after sales functions, regional operations, and the 2- and 3-Wheeler operations. Mr. Ghabbour graduated with a Bachelor of Arts in Business Administration from Boston University.
- 10. Mr. Osman Sever, Chief Business Development Officer, joined GB Auto in 2009 to assume the Chief Operating Officer-Commercial Vehicles Position. He assumed the Chief Business Development Office role at the end of 2010 to coordinate and lead the growth strategy of GB Auto. Mr. Sever has dedicated his entire career to automotive industry, with more than 25 years of experience at Renault Turkey, Ford Turkey and Karsan AS in Turkey in positions including sales, marketing, engineering and export areas. Accordingly, Mr. Sever has considerable exposure to MENA and international automotive markets. Prior to joining GB Auto Mr. Sever worked as General Manager in Bayraktar Automotive, General Manager in Tirsan AS and Deputy GM in Karsan. He holds a Bachelor of Science in Mechanical Engineering from Istanbul Technical University and an MBA from Huron University.
- 11. Mr. Ramez Adeeb, Manufacturing Director, joined GB Auto in 1995, holding a number of positions and gaining experience in functions including planning, engineering, and quality control until he left the company in 2001 for a position as a project manager at RITEC Consultancy. Mr. Adeeb rejoined GB Auto in 2003, garnering additional experience in the segments of localization management, aggregate planning, sales technical support, industrial projects management and, finally, the group technical support directorship. Mr. Adeeb graduated with a Bachelor's degree from Cairo University's Mechanical Engineering Department in 1993. He served as a Research Assistant in Rotor Dynamics and Vibration at Cairo University from 1994-95. He earned an MBA in Marketing Management from the Netherlands' Maastricht School of Management in 2005.
- 12. Mr. Wafa Tawfillis, Chief Executive Officer of GB Polo, joined GB Polo in 2008 to assume the position of Chief Executive Officer of GB Polo. Mr. Tawfillis has dedicated most of his career to the bus building industry, with more than 20 years of experience in Egypt and the United Kingdom. His background includes a diverse range of activities such as manufacturing, supply chain and product support, with extensive experience in sales and marketing. Prior to joining GB Polo, Mr. Tawfillis worked as Director at MCV Bus & Coaches in the United Kingdom, General Manager at MCV Egypt, and other positions in manufacturing, sales, after-sales and marketing. He holds a Bachelor of Science in Mechanical Engineering from Helwan University, Egypt.

Board of Directors Biographies

- Dr. Raouf Ghabbour, Chairman of the Board of Directors and Chief Executive Officer, founded the Ghabbour Group of Companies, which he began incepting in 1985. Dr. Ghabbour began his career working in his family's auto-related trading business, where he initially established himself in the tire division. Having quickly gained a commendable reputation in the market for his business savvy, Dr. Ghabbour went on to acquire agency agreements from global OEMs, which he transformed into successful businesses. Dr. Ghabbour has grown the Company to a leading automotive assembler and distributor in the Middle East and North Africa.
- 2. Mr. Aladdin Hassouna Saba, Non-Executive Director, is the co-founder and Chairman of Beltone Financial, a leading regional financial services institution operating in the fields of Investment Banking, Asset Management, Private Equity, Brokerage and Equity Research. Mr. Saba is also a founding member of the Egyptian Investment Management Association, in addition to the Egyptian Capital Markets Association. Mr. Saba sits on the boards of The Egyptian Stock Exchange, National Bank of Egypt, as well as various corporations and investment funds.
- 3. Mr. Khaled Kandil, Non-Executive Director, joins the Board of Directors after serving GB Auto as COO for Hyundai Motor Corp operations. He joined the company from ExxonMobil, where he was most recently Vice-Chairman of ExxonMobil Egypt and Managing Director of ExxonMobil Lubricants and Specialties covering operations in North and East Africa. He participated in the merger between the Exxon and Mobil corporations as well as a number of market entry and exit projects in South America, South East Asia and Africa. A 32-year veteran of the oil and gas industry, in 1996 he headed a business reengineering project for the company's Egyptian operations after which he led the implementation of Mobil Lubricants' integrated business strategy. This strategy saw the company become the market leader in less than one year, after being traditionally the third-ranked market player.
- 4. Mr. Mostafa El Mahdi, Executive Director and Chief Financial Officer, brings to GB Auto 22 years of experience at KPMG, where he joined in 1990 before being promoted to Partner in 2001. While there, he was Head of the Manufacturing and Consumer Market line of business and the Responsible Partner for Audit Efficiency. Mr. El Mahdi has also worked as Chief Internal Auditor and Advisor to the President of the Board of Directors for IGI. He has extensive experience in restructuring projects and transaction services, including due diligence and mergers & acquisitions. Mr. El Mahdi holds a Bachelor of Commerce degree with a focus in Accounting from Cairo University and is a Fellow of the Egyptian Society of Accountants and Auditors, as well as a Member of the American Institute of Accounts and Auditors.
- 5. Mr. Nader Ghabbour, Executive Director and Group Chief Operating Officer, started his career at GB Auto as a showroom sales representative for the passenger car division. He worked his way up to running the daily sales operations within the show room and later assumed the role of showroom sales supervisor and manager. Mr. Ghabbour's managerial capabilities were proven when he took on the more strategic role of managing the business-to-business arm of the passenger car segment. He currently serves as the chief operating officer for the passenger car division, managing the passenger car sales and after-sales functions, regional operations, and the 2- and 3-Wheeler operations. Mr. Ghabbour graduated with a Bachelor of Arts in Business Administration from Boston University.
- 6. Dr. Walid Sulaiman Abanumay, Non-Executive Director, has been the Managing Director of Al-Mareefa Al Saudia Company since 1997, where he oversees investments in both developed and emerging markets. Mr. Abanumay has held several executive roles: between February 1993 and January 1994, he was the General Manager of the Investment Department of the Abanumay Commercial Center; between November 1990 and February 1993, he worked in the Treasury and Corporate Banking department of SAMBA. Mr. Abanumay is a board member of several prominent companies, including: Madinet Nasr for Housing and Development (since 1998), Raya Holding (since 2005), and Beltone Financial.
- 7. Mr. Yasser Hashem, Non-Executive Director, is a Managing Partner of the renowned law firm, Zaki Hashem & Partners. A member of the Egyptian Bar Association since 1989, Mr. Hashem graduated from the American University in Cairo with an undergraduate degree, and achieved his LLB in 1989 from Cairo University.

IV. Appendix **d. Country Overviews**

GLOBETROTTEK

83

VOLVO

Regional Market Growth Drivers



Sources: Business Monitor International, GB Auto Research

The International Monetary Fund is projecting that real GDP growth across the MENA region will increase from 1.9% growth in 2012 to 3.7% in 2014.



40

MENA Consumers are Releasing Pent-Up Demand

Overall, the IMF reports that consumer inflation across the MENA region is moderate, and projects that it will decrease in the coming one to two years as the region continues its stabilization trend.



GB Auto is Confident of Egypt's Long-Term Prospects



The Economist Intelligence Unit has concerns about Egypt's political situation and consumer confidence in the shortterm. However, it expects that economic growth will begin accelerating in 2014/15, driven by improved stability and security which should boost domestic demand and foreign tourism. It furthermore anticipates that the improved business environment would see long-delayed projects get under way. Finally, the EIU expects a softer Egyptian pound in 2014/15 to contribute to stronger services and manufacturing exports, further boosting economic growth. In hard numbers, the EIU projects that Egypt is likely to see GDP growth of 2.0% in 2014, with steady increases each year until it reaches 5.5% in 2018.

Sources: International Monetary Fund, EFG Hermes Research, GB Auto company research

The Iraqi Economy's Long-Term Fundamentals Remain in Place



Sources: International Monetary Fund, UNCTAD, CIA World Factbook, GB Auto company research * Estimated The Iragi macro picture is positive overall in the view of the IMF**. FDI was up 22% in 2012, as foreign investors are attracted to Irag's young, growing population and massive energy and infrastructure needs. The IMF is projecting that Irag's economy will grow a full 3.7% this year, as the country expands oil production and the government looks to diversify into nonoil sectors and funnels much-needed investment funds into its infrastructure and power grid. Real GDP is projected to grow by 6.3% in 2014, the highest in the MENA region. In the medium-term, Irag's economy is likely to continue steadily expanding, with the IMF projecting it may reach a staggering 9.6% real GDP growth by 2018.

** Above projections based on the most recent IMF report and do not reflect recent events in the country.

Libya's Market is Currently Facing Challenges



Following up on a run-away 104.5% real GDP growth in 2012, the IMF** projects that Libva will see economic growth of 20.2% this year. Accompanying this stellar growth story, consumer inflation is at very manageable levels. The IMF projects oil production to return to pre-2011 levels this year, while massive reconstruction efforts and strong private consumption should contribute to a relative growth of the non-hydrocarbon sector. The country is looking into privatizing nine major stateowned companies, including a truck trailer factory, and is currently in the process of amending its investment legislation to allow unrestricted foreign ownership.

** Above projections based on the most recent IMF report and do not reflect recent events in the country.

Sources: International Monetary Fund, UNCTAD, CIA World Factbook, GB Auto company research

* Estimated

GB Auto is Optimistic about Algeria's Growth Prospects



Sources: International Monetary Fund, EFG Hermes Research, UNCTAD, GB Auto company research

A business-friendly regime, abundant natural resources and active modernization of the country's infrastructure have seen the Algerian economy register steady growth. Economic diversity is a key goal for Algeria, as is job creation and continued social programs to help bolster the country's middle class. Unlike some of its North African peers, Algeria has demonstrated its ability to weather political headwinds by increasing social spending, while at the same time not significantly degrading its fiscal position. The government has recently been pursuing a responsible policy of fiscal consolidation which is expected to lead to disinflation. The government has also implemented a number of reforms to facilitate investment in non-hydrocarbon sectors, including the automotive sector.

* Estimated

IV. Appendix e. Glossary of Commonly Used Terms

CANTER

MARCH MARKING

CANTER

CKD: Completely Knocked Down. These are kits imported from the supplier and assembled in Egypt, using the locally-mandated percentage of domestic parts.

CBU: Completely Built Up. This refers to vehicles that are imported fully-assembled.

LOB: Line of Business.

OEM: Original Equipment Manufacturer. For instance, Hyundai is the OEM of the Hyundai Verna.

SKD: Semi Knocked Down. These are kits that arrive mostly assembled by the supplier; GB Auto simply finishes the assembly.

Thank you ir.ghabbourauto.com

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